

Committee: Finance and Administration

Agenda Item

Date: 27th January 2011

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Title: Draft Corporate Plan 2011-2016

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Item for decision

Summary

1. The draft Corporate Plan for the next 5 years is presented for Members' consideration.

Recommendations

2. That Members advise Officers of any changes prior to the presentation of the plan to the next meeting of this Committee alongside the budget and Medium Term Financial Strategy

Financial Implications

The Corporate Plan is an integral part of the budgeting and financial planning function of the Council.

Background Papers

3. The following papers were referred to by the author in the preparation of this report and are available for inspection from the author of the report.

Localism Bill, Autumn Financial Settlement

Impact

- 4.

Communication/Consultation	The plan has been the subject of extensive community engagement. Comments have been incorporated where possible but the new Government's agenda is a dominating factor.
Community Safety	Any community safety implications resulting from actions or projects in the corporate plan will be identified in the divisional plans
Equalities	Any equalities implications resulting from actions or projects in the corporate plan will be identified in the divisional plans The corporate plan can be made available in Braille, larger print or translated on request

Health and Safety	Any health and safety implications resulting from actions or projects in the corporate plan will be identified in the divisional plans
Human Rights/Legal Implications	There are no human rights implications Any legal implications resulting from actions or projects in the corporate plan will be identified in the divisional plans
Sustainability	Any sustainability implications resulting from actions or projects in the corporate plan will be identified in the divisional plans. Limited copies of the corporate plan will be printed. The plan will be made available via the website.
Ward-specific impacts	Any ward-specific impacts resulting from actions or projects in the corporate plan will be identified in the divisional plans.
Workforce/Workplace	Any workforce implications resulting from actions or projects in the corporate plan will be identified in the divisional plans.

Situation

5. The corporate plan sets out the priorities for the council over the next 12 months and beyond. These priorities were identified through consultation over the winter and are among the issues that matter most to the community. The plan builds on the directions set in previous Corporate Plans.
6. The Council will continue to focus on its four priorities - finance, partnerships, people and environment - to raise standards and deliver continuous improvements to achieve the vision for Uttlesford. Since the approval of the last Corporate Plan in 2010 there has been a change of government with a radical new agenda based on localism and introducing the concept of the Big Society. Abolition of the regional tier of government, Local Area Agreements and the Audit Commission, amongst other things, mean that many of the target measures of previous plans are no longer appropriate. Radical change is being introduced at a time of unprecedented reductions in public spending. The Plan sets the framework for addressing these issues.
7. While the Plan's overarching theme remains to help those affected by the current economic climate, this is substantially constrained by the new directions on Government thinking. The principal changes are in the areas of specific partnerships, the need to review the role of Uttlesford Futures and its constituent working groups, constitutional matters and accommodating the changes in legislation and grant support.
8. A Corporate Risk Register will accompany the Plan when it is reported to full Council

Risk Analysis

Risk	Likelihood	Impact	Mitigating actions
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<p>The corporate plan fails to be published and the council proceeds with its work without clear direction</p>	<p>1</p>	<p>3</p>	<p>Performance management framework in place. Divisional plans produced and targets set for performance indicators. Budget and MTFS prepared in conjunction with Plan. The corporate plan ties all this information together providing coherent direction for the council in the year ahead.</p>
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- 1 = Little or no risk or impact
- 2 = Some risk or impact – action may be necessary.
- 3 = Significant risk or impact – action required
- 4 = Near certainty of risk occurring, catastrophic effect or failure of project.